

The Business Case for Healthy Weston



September 2019



In **October 2017** we put out a report.



The report was about problems with health services in Weston-super-Mare, Worle and local villages.



It said the biggest problems are at **Weston Hospital**, but there are problems with other parts of the health service too.



We set up **Healthy Weston** to:

- work with local people.
- tackle these problems and make local health services better.





In **October 2018** we put out the **Case for Change**.



The **Case for Change** looked at **4 reasons** why health services in Weston need to change:



1. The health needs of local people are changing



2. There are different standards of health services in different areas



3. To meet national standards



4. To provide value for money.



Our **Business Case** is about providing high-quality health services at Weston Hospital.



From **February** to **June 2019**, we got over **2,300** responses from local people, health staff and local organisations.



Their feedback helped us to write this **Business Case** about changing local health services.



Our new plan means:

- more people can get care at **Weston Hospital** than they do now



- the quality and safety of the health service will be better



- changes will take place over the next **2 and a half years**.



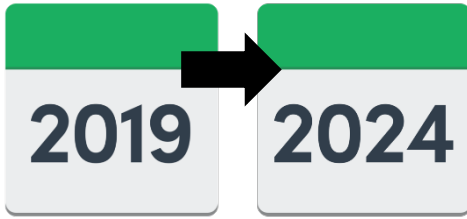
We will provide better local health services for **3 groups** of people.



Group 1 - Frail and older people



A new **Frailty Service** will be an important new service to make local health services better.



We need this service because over the next 5 years there will be more frail elderly people in the local area.



Group 2 - Children and young people



The changes to children's care at Weston Hospital will mean it will be easier for local children and young people to get care.



Group 3 - Vulnerable groups



A new **Mental Health Crisis and Recovery Centre** will provide support in the centre of Weston in the evenings and weekends.



What we will ask the Governing Body



We want the **Governing Body** to agree to some big changes to health services at Weston Hospital.



The **Governing Body** is a group of local people who make big decisions about local health services.



Our plan is backed by:

- local senior doctors, health providers, hospitals, and local GPs
- Bristol, North Somerset and South Gloucestershire CCG
- Somerset CCG

NHS
Bristol, North Somerset
and South Gloucestershire
Clinical Commissioning Group

NHS
Somerset
Clinical Commissioning Group



- Weston Area Health Trust (**WAHT**)



- University Hospitals Bristol NHS Foundation Trust (**UHB**)



Our plan will:

- make patients safer
- make sure the services at **Weston Hospital** meet more national standards than they do now.





Changes to Urgent and Emergency Care and A&E



We will keep **Weston Hospital A&E** open from **8am** to **10pm**,

OPEN



7 days a week



This means **A&E** will always be closed at night.

CLOSED



A&E will be staffed by a team of doctors, nurses and other health professionals working together.



As the A&E is closed at night, GPs and other health staff will be able to admit people directly to **Weston Hospital**.



Our plans for Critical Care



We will:

- provide **critical care** for patients whose care needs are not complex.



Single organ support will be provided to patients who need critical care after an operation.



- move patients with more complex needs to **UHB's** specialist service.



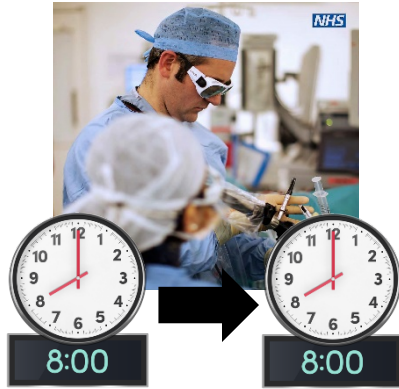
- set up a new **critical care computer system** so that specialist doctors at **UHB** can check on patients at **Weston Hospital**.



- set up a new **critical care transport service** so that patients can be moved to Bristol and back again quickly and safely



Our plans for emergency surgery



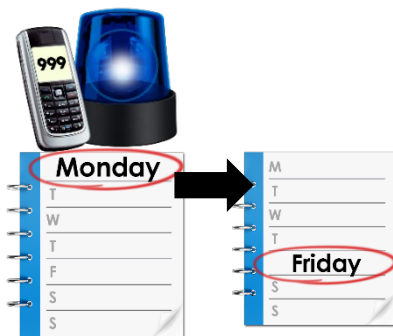
Emergency surgery will only be provided at Weston Hospital from **8am** to **8pm**.



If a patient at **Weston Hospital** or A&E needs emergency surgery at night, they will be taken to Bristol.



A small number of people needing **complex surgery** will be moved to Bristol to get specialist treatment.



We will make it easier for patients to get **emergency surgical care** on the same day, from **Monday to Friday**.



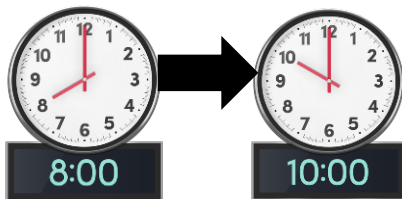
Our plans for a specialist children's care



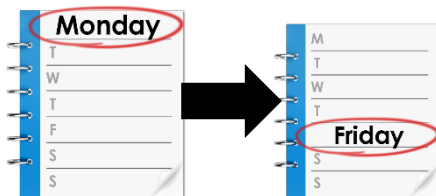
Specialist children's staff will be available at Weston Hospital from **8am to 10pm**,



7 days a week.



The **Seashore Centre** at Weston Hospital will be open from **8am to 10pm**,



Monday to Friday



There will be expert children's staff at the **Seashore Centre** on **Saturdays** and **Sundays**.



A lot of local people **did not** support our plans to change **A&E** opening hours to **14 hours** a day, **7 days** a week.



All the other plans for **A&E** got the support of local people.



If the **Governing Body** agree to all the plans in this Business Case



we will work with local people to make sure they know how to get urgent and emergency care, any time of the day.



How this Business Case could affect local people



If we **do not** make any changes to services, **Weston Hospital** will not be able to get better and reach national standards.



This is because **Weston Hospital** is too small to attract the specialist staff that it needs, even if it joins up with **UHB**.



The big changes in this Business Case will help us to make **patient safety** and the **quality of care** much better.



We still need to make more changes to services at **Weston Hospital**, but this is a good first step.



With these changes **Weston Hospital** will be better able to meet national standards.



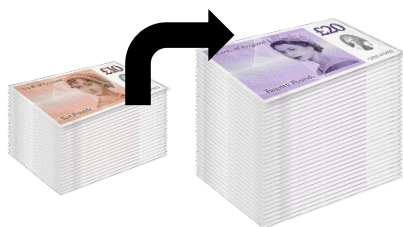
If we do not open A&E at night we will not have to spend a further **£3.8 million**.



Most of the **£3.8 million** would pay for **agency staff**. This is what would be needed to put in place enough staff to re-open the A&E



The cost is high because there are not enough emergency medicine staff across the country.



Agency staff carry out work for the NHS, but they are paid by a job agency and cost a lot more.



New local health services

We are going to set up more health services in the community to provide better support for:



- elderly and frail people



- people with mental health problems.



This will mean that hospital beds are only used by those that really need to be hospital.

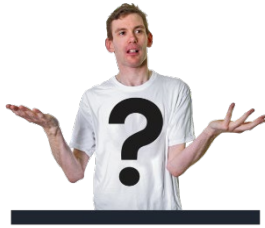


UHB and **Weston Hospital** are going to work more closely together.



This will mean we can provide as much local care as possible with staff working at both hospitals, which will help to make services better.





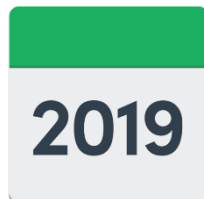
What happens next?



If the **Governing Body** agrees to all changes in this Business Case



We will do the work that is needed to change the services.



In **November 2019** a decision will be made about **UHB** and **WAHT** becoming one organisation that provides services across Weston and Bristol.



It will be easier to make local health services better in the future when:



- hospital care is joined up with other hospitals and with other local health services



- it is easier to get the care you need in the community.



Get in touch

If you would like to talk to someone about the Business Case, please get in touch:



Call **0117 900 2198**



Email:

bnssg.healthyweston.enquiries@nhs.net

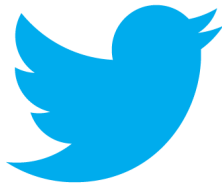


Website:

www.bnssghealthiertogether.org.uk

Search for 'Healthy Weston'

HEALTHY WESTON 



Twitter:

[@BNSSG_CCG](https://twitter.com/BNSSG_CCG)

[@WestonNHS](https://twitter.com/WestonNHS)

[#HealthyWeston](https://twitter.com/HealthyWeston)



Facebook:

www.facebook.com/BNSSGCCG

