# BNSSG Stroke Services Reconfiguration Programme

# **Decision Making Business Case**Executive summary



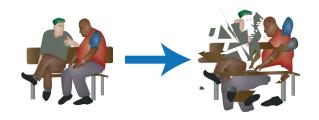
Communication

Access format





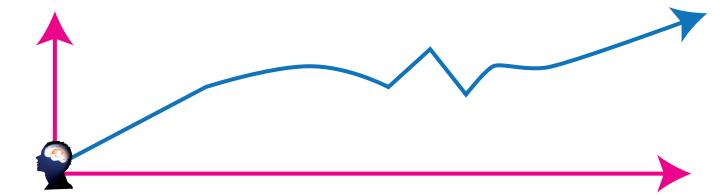
Stroke happens suddenly.



Stroke can be a devastating life event.

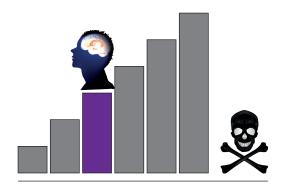


Recovery from stroke takes time.



Stroke is the fourth biggest killer in the UK

and a leading cause of disability.







Stroke care and treatment has advanced significantly over recent years.





Bristol, North Somerset and South Gloucestershire (BNSSG)

#### **Stroke Programme**



is in line with national guidance and supported by NHS England.



The proposal's vision is to give everyone in BNSSG

the best opportunity to survive and thrive after stroke.

#### The aims of the proposal:







# The case for change:

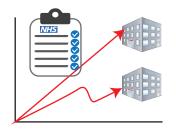


Demand for stroke care will increase.

The specialist workforce is limited.



Provision of stroke services varies depending on where people live.



Outcomes vary depending on where people receive treatment.



NHS commisioners must ensure that every pound spent offers maximum benefit to health.



# A public consultation was run from the 7th June to 3rd September 2021.



#### It considered the views of









people who've had a stroke, their carers and families









doctors, nurses, therapy staff and health and social care professionals













local charities, councils and members of the public

#### The outcome of this work is a stroke pathway that



has listened to the voice of those that use and understand current services



considered what matters most to local people



meets detailed quality and equality criteria



delivers the best outcomes

The proposals for change meet the requirements of the draft

**National Stroke Service Model** 

and address the current inequalities in stroke care provision across BNSSG.

# 1.1 Proposals for Governing Body Decision

This document asked

the Governing Body as the Consulting Authority for the BNSSG Stroke Programme to approve key changes to the configuration of commissioned stroke services across BNSSG.

These proposals

have the full support of local senior clinicians and health providers across Bristol, North Somerset and South Gloucestershire.

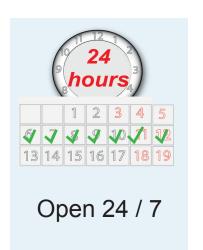
# 1.1.1 Improving emergency treatment

The programme has confirmed a single centre for

hyper acute stroke care will result in the best care for stroke.

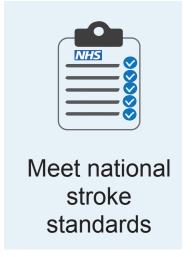












The Comprehensive Stroke Centre with Hyper Acute Stroke Unit (HASU) will be based at **Southmead Hospital** 



Ambulances will no longer take people with suspected strokes to Weston Hospital's A&E or the Bristol Royal Infirmary's (BRI) A&E.

# 1.1.2 Improving ongoing acute hospital treatment

There will be a single Acute Stroke Unit (ASU) adjacent to the HASU at Southmead Hospital.





The BRI would have a specialist stroke workforce for those who cannot be transferred to the Southmead Hospital HASU/ASU (e.g. patients needing cardiac specialist support).



Any stroke patients at Weston Hospital would transfer to Southmead Hospital.

# 1.1.3 Improving rehabilitation services

There will be two stroke sub-acute units (SSARU)



One at the Weston Hospital site



One at South Bristol Community Hospital (SBCH)



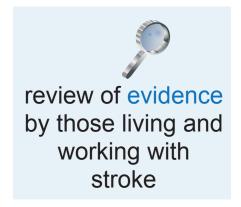
The SSARU is for people who require continued inpatient care after their acute hospital episode.

The decision for the number and location of the units was based on:









#### South Bristol Community Hospital was chosen for:



#### **Quality of care**

SBCH already provides general rehabilitation.

Stroke service at SBCH best supports overall patient care.

Other services useful to stroke (e.g. radiology) will be in the same location.

Stroke staff will be part of a larger community rehab facility.

This will support staff flexibility and resilience at times of pressure.

This is not an acute hospital.

The less medical environment will help patients feel like they are moving forward. This is likely to improve the outcomes of the rehabilitation phase.



#### Workforce

SBCH already has an established, high quality stroke rehabilitation workforce.

SBCH does not require significant capital investment.

The SBCH estate already has high quality facitlites for rehabilitation.

SBCH is an existing facility that can meet the timeline of the programme.



#### **Accessibility and travel times**

100% of the BNSSG population can reach South Bristol Community Hospital within 60 minutes by car.

# 1.1.4 Interdependencies

A new Integrated Community Stroke Service (ICSS) will support people who are discharged home from hospital.



The ICSS will address the current inequity in the provision of stroke services.

#### Other proposed service improvements for stroke:



Development of a 24/7 specialised stroke thrombectomy service



Improved services for transient-ischaemic attack (TIA).



Flexible and integrated stroke services through the development of a 'single stroke workforce'



 Significant digital advancements will support the whole pathway. This will enhance the 'reach' of clinicians and allow ways of working not currently seen.

# 1.2 Benefits of the proposals for change

The new model for stroke care in BNSSG means:



all patients can reach Southmead Hospital HASU by ambulance in 45 mins



everyone will have access to rapid, equitable and life changing specialist treatment for stroke



improved outcomes





community rehabilitation at home or in a SSARU



'Life After Stroke' support delivered by a partnership between healthcare and voluntary sector providers.



The new model will provide a seamless pathway of care.

It will maximise each person's potential through proactive rehabilitation and patient-led goal setting.

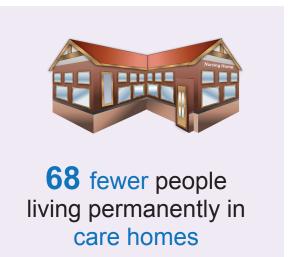
It will shift focus from hospital to community support and improve the experience for patients and families of the care they receive.

# Each year:



Survival rates improve by 1%
15 more lives saved a year





# 1.3 Next Steps

On the 1st February the governing body of the CCG agreed to the Decision-Making Business Case for stroke services.

Engagement and scrutiny of the proposals will be ongoing throughout their implementation.

We will ensure the proposals meet the needs of the BNSSG population.

The implementation of these proposals will be led by the service providers and delivered via a collaboration between Healthier Together system partners and the voluntary sector.

# **Timeline**



Integrated
Community Stroke
service
is planned to start



Operational launch of the service



Proposed hospital changes implemented

Timeline subject to futher clarification and development.