

Healthier Together Sponsoring Board – System Leadership Development Programme

Agenda Item: 05

Date of meeting: 21 January 2019 **Author:** Heather Toyne

Sponsor / Director: Hayley Richards/Matt Joint

Purpose: For information

Previously discussed/ endorsed at: LWAB/Education and Training for Talent sub Group/Healthier Together Lead Executives

Purpose

To inform Sponsoring Board of the proposed NHSLA system leadership development and seek support as described below.

Issue / summary

NHSLA have made £100k available, to build on the CE systems leadership initiative. A proposal has been submitted to, and agreed by the NHSLA, which is described in these slides, to use this funding to deliver a systems leadership programme to Clinical Cabinet, SROs, DOG/DOFs and HRDs.

Recommendations

The Sponsoring Board are asked to:

- Note the proposal, which has been submitted to NHS Leadership Academy
- Encourage the attendance of the target groups in their organisations, (ie: Clinical Cabinet, SROs, SDOG/DoFs/HRDs)
- Nominate representatives to be part of selection panel & design group (currently only Weston, NSCIC, One Care and North Somerset Council have nominated reps)



BNSSG System Leadership Development (SWLA)





System Leadership Development at a glance...

Build on development with Chief Executives 'BNSSG' system leadership one day event Clinical leaders, SROs, SDOG, HRDs Half day events

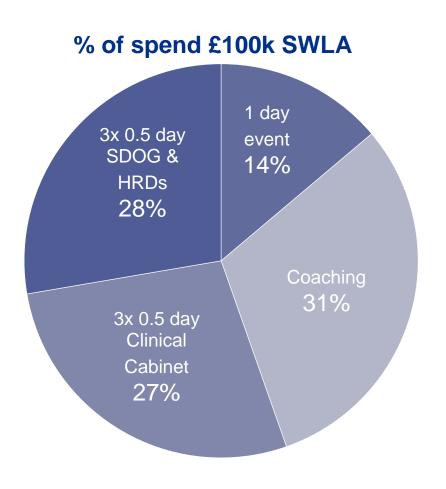


Learning objectives will include:

- Understanding systems and how they operate.
- Leading system change and transformation in BNSSG.
- Working together to develop new ways of working
- Influencing without authority.
- Governance for systems in the absence of statutory frameworks.
- Building and brokering strong relationships beyond organisational boundaries.
- Negotiation to agree and progress system goals.
- Supporting cultural change, moving from competition to cooperation and from "organisation first" to "system first".
- Development of coaching skills to support transformational change.



System Leadership Development



- 1 day event for senior leaders at level 1, 2 including SDOG, Clinical Cabinet, HRDs
- Coaching to embed learning
- 3 x half day events for Clinical Cabinet
- 3 x half day events for SDOG & HRDs



January February March April May

- Communication from lead Execs
- Canvassing dates
- Commence procurement
- Design group meet
- Procurement completed
- Participants booked on

- 1 day event
 - (Part 1) 0.5 day Clinical Cabinet
 - (Part 1) 0.5 day SDOG & HRDs
 - Participants commence project

- (Part 2)0.5 day Clinical Cabinet
- (Part 2) 0.5 day SDOG & HRDs



- (Part 3) 0.5 day Clinical Cabinet
- (Part 3 0.5 day SDOG & HRDs
- Participants complete project

 Evaluation and next steps



Recommendations

Sponsoring Board are asked to:

- Ratify the bid which was submitted to NHS Leadership Academy on this basis
- Encourage and support the attendance of the target groups in their organisations, (ie: members of Clinical Cabinet, SROs, SDOG/DoFs/HRDs)
- Nominate representatives to be part of the design group /procurement panel (currently only Weston, NSCIC, One Care and North Somerset Council have nominated reps)