

Reference: FOI.ICB-2526/413

Subject: Management Consultancy Spend 25-26 for Work to Improve ICS Financial Position

I can confirm that the ICB does hold some of the information requested; please see responses below:

QUESTION	RESPONSE
<p>1. Has the integrated care system employed any management consultancy firms in 25-26 for work to improve its financial position?</p> <p>If so, please share:</p> <ul style="list-style-type: none"> a) the name of all management consultancy firms employed b) expected spend on each management consultancy firm in 25-26 c) whether each firm's work is expected to continue in 26-27, and if so, expected spend on each in 26-27 	<p>No, the ICS (Integrated Care System) has not employed any management consultancy firms in 2025-26 for work to improve our financial position.</p>
<p>2. Has the integrated care board employed any management consultancy firms in 25-26 for work to improve its financial position?</p> <p>If so, please share:</p> <ul style="list-style-type: none"> a) the name of all management consultancy firms employed 	<p>No, the ICB (Integrated Care Board) has not employed any management consultancy firms in 2025-26 for work to improve our financial position.</p>

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| <p>b) expected spend on each management consultancy firm in 25-26</p> <p>c) whether each firm's work is expected to continue in 26-27, and if so, expected spend on each in 26-27</p> | |
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The information provided in this response is accurate as of 27 February 2026 and has been approved for release by Matt Backler, Interim Chief Finance Officer for NHS Bristol, North Somerset and South Gloucestershire ICB.